Human Resources Management

Ciprian Tripon (tripon@fspac.ro)

Course description

HRM course aims to present the main notions, concepts and theories from the field, with special emphasis on the public sector (how does this theoretical framework operates within the public sector, what specificities exists in this field).

The present course intends to develop/create the necessary skills for a HRM practitioner through numerous case studies and exercises. The goal is for the students to be able to understand the interpesonal interplay at the workplace, to be capable to analyse and, based on the results of the analysis, to formulate personnel policies and HR documents in an effecive and professional manner and to understand what HRM is doing for an organization.

Course objectives

General objective of the discipline - The aquirement of the neccessary knowledge and information in order to implement the teachings of the HRM course.

Specific objectives

- * Learning the pertinent information regarding the main HRM concepts and topics
- * The development of the neccessary skills for the practical usage of the learned information
- * Case-study analysis and integration of the conclusions into the previous two points.

Topics

- 1. Basic notions and definitions
- 2. Organizational culture and climate
- 3. Leadership
- 4. Personnel planning
- 5. Job descrition and job analysis
- 6. Personnel recruitment and selection
- 7. Performance evaluation
- 8. Professional development
- 9. Organizational communication
- 10. Personnel motivation
- 11. HRM systems in the public sector

Grading and Evaluation

* Homework -20% of the final grade. During the semester students will be given casestudies to solve and essays to write (on given topics). These papers should be turned in by the beginning of the next class, at the e-mail adress listed above. No delays.

* Final paper – 20% of the final grade. This paper will be turned in at the examination date at the end of the semester and is actually a scientific paper on any HRM topic or HRM related topics. As such, it has to go beyond a merely descriptive approach, students have to include an analysis part (theoretical or data-oriented). Formal requirements – min. 8 pages, min. 6 titles in the bibliography, Times New Roman, regular font.

* Final examination, written -60% of the final grade. The materials/information needed for the examination as as follows – the course support, notes taken in class and any other materials that are explicitly given to students to read.

Students can participate in the final examination even if they do not have turned in any homework or the final paper.

Re-examination – the points obtained for homework and final paper are taken into account in the re-examination process, the only grade that can be changed is that obtained at the written examination.

Plagiarism

Plagiarism will not be tolerated and University and Faculty rules regarding this matter will be enforced.

Bibliography

1. Armstrong, Michael. Strategic Human Resource Management. A Guide to Action. 4th Edition. – London; Philadelphia; New Delhi: Kogan Page, 2008

2. Cole, Gerald A. Personnel Management Theory and Practice.- London: DP Publications, 1993

3. Ellis, Carol W. Management Skills for New Managers. – New York; Atlanta; Brussels; Chicago; Mexico City; San Francisco; Shanghai; Tokyo; Toronto; Washington, D.C.: American Management Association, 2005

4. Grote, Dick. The Performance Appraisal Question and Answer Book. - New York: American Management Association, 2002

5. * * *. Handbook of Human Resource Management in Government/ Stephen E. Condrey, (ed.).- San Francisco: Jossey-Bass Publishers, 1998

6. Hofstede, Geert; Hofstede, Gert Jan, Cultures and Organizations. Software of the Mind, New York: McGraw Hill, 2005.

7. McGregor, Douglas. The Human Side of Enterprise. Annotated Edition. Updated and with new commentary by Joel Cutcher-Gershenfeld. - New York: McGraw-Hill, 2006

8. Pynes, Joan E. Human Resources Management for Public and Non-Profit Organizations.-San Francisco: Jossey-Bass Publishers, 1997

9. Renton, Jane. Coaching and Mentoring. - London: Profile Books Ltd., 2009

10. Sirota, David; Mischkind, Louis A.; Meltzer, Michael Irwin. The Enthusiastic Employee. -Indianapolis, IN: Wharton School Pub., 2005.